



Board of Directors

Meeting Agenda Packet

October 12, 2026



Board of Directors

Michael Pacheco, Chair
Jeffrey D. Griffith, EMT-P, Vice Chair
Linda Greer, RN, Treasurer
Theresa Corrales, RN, Secretary
John Clark, Director
Laurie Edwards-Tate, MS, Director
Abbi Jahaaski, MSN, BSN, RN, Director

Regular meetings of the Board of Directors are held on the second Monday of each month at 6:30 p.m., unless indicated otherwise.

For an agenda, locations or further information please visit our website at www.palomarhealth.org, or call (760) 740-6375

Our Mission

Palomar Health District is dedicated to the health and well-being of our community through leadership, advocacy, and connection.

Our Vision

Advancing community health across the lifespan.

Our Values

Accessibility
Excellence

Collaboration
Integrity

Compassion
Trust

Posted
Friday,
October 9, 2026

BOARD OF DIRECTORS

Meeting Agenda

Monday, October 12, 2026
6:30 p.m.

Please see page 3 of agenda for meeting location

	<i>The Board may take action on any of the items listed below, including items specifically labeled "Informational Only"</i>	Time	Target
Call To Order			6:30
I.	Establishment of Quorum	1	6:31
II.	Opening Ceremony	4	6:35
	A. Pledge of Allegiance to the Flag		
III.	Public Comments¹	30	7:05
IV.	Reports – Informational Only (ADD A)		
	A. JPA YTD 2027 and July 2026 Financial Update – <i>Diane Hansen, CEO of Palomar UCSD Health Authority (Pp 7-16)</i>	10	7:15
	B. Palomar UCSD Health Authority informational report – <i>Diane Hansen, CEO of Palomar UCSD Health Authority, and Patty Maysent, CEO of UC San Diego Health, or designees</i>	10	7:25
	C. Palomar Health Board of Directors Self-Assessment – <i>Sheila Brown, Palomar Health Administrative Support Staff</i>	15	7:40
	D. Chair of the Board – <i>Michael Pacheco</i>	5	7:45
V.	Approval of Minutes (ADD B)	5	7:50
	A. Regular Session Board of Directors Meeting – September 14, 2026 (Pp 18-23)		
	B. Special Session Board of Directors Meeting – September 19, 2026 (Pp 24-25)		
	C. Special Session Board of Directors Meeting – September 21, 2026 (Pp 26-29)		

VI.	Approval of Bylaws, Charters, Resolutions and Other Actions (ADD C)			2	8:24
	Agenda Item	Committee/ Department	Action		
	A. Resolution of the Board of Directors of Palomar Health Authorizing and Appointing Signatories on Behalf of Palomar Health (Pp 31-32)	Board of Directors	Review/ Approve		
	B. Palomar Health Board of Directors Regular Session Meeting Times for 2027 Development of Resolution	Board of Directors	Review/ Approve		
VII.	Request for Agenda Items for Consideration			5	8:29
Final Adjournment					8:30

NOTE: If you need special assistance to participate in the meeting, please call 760.740.6375 with requests 48 hours prior to the event, so we may provide reasonable accommodations.

¹ 3 minutes allowed per speaker. For further details, see Request for Public Comment Process and Policy on page 4 of agenda.

Board of Directors Meeting Location Options

**Palomar UC San Diego Health Escondido
1st Floor Conference Room
2185 Citracado Parkway, Escondido, CA 92029**

- Elected Board Members of the Palomar Health Board of Directors will attend at this location, unless otherwise noticed below
- Non-Board member attendees, and members of the public may also attend at this location

<https://www.microsoft.com/en-us/microsoft-teams/join-a-meeting?rtc=1>

Meeting ID: 265 833 941 875 61

Passcode: Gn3EG7xv

or

Dial in using your phone at 929.352.2216; Access Code: 505 548 779#¹

- Non-Board member attendees, and members of the public may also attend the meeting virtually utilizing the above link
- An elected member of the Board of Directors will be attending the meeting virtually from these location(s)

- **231 Windsor Way, Long Beach, CA 90802**

¹ New to Microsoft Teams? Get the app now and be ready when your first meeting starts: [Download Teams](#)

Source:

Applies to Facilities:
All Palomar Health FacilitiesApplies to Departments:
Board of Directors

Policy : Public Comments and Attendance at Public Board Meetings

I. SUMMARY/INTENT:

A. It is the intention of the Palomar Health Board of Directors to hear public comment about any topic that is under its jurisdiction. This policy is intended to provide guidelines in the interest of conducting orderly, open public meetings while ensuring that the public is afforded ample opportunity to attend and to address the board at any meetings of the whole board or board committees.

II. DEFINITIONS:

A. None defined.

III. POLICY: COMPLIANCE - KEY ELEMENTS:

- A. There will be one time period allotted for public comment at the start of the public meeting. Should the chair determine that further public comment is required during a public meeting, the chair can call for such additional public comment immediately prior to the adjournment of the public meeting. Members of the public who wish to address the Board are asked to complete a [Request for Public Comment form](#) and submit to the Board Assistant prior to or during the meeting. The information requested shall be limited to name, address, phone number and subject, however, the requesting public member shall submit the requested information voluntarily. It will not be a condition of speaking.
- B. Should Board action be requested, it is encouraged that the public requestor include the request on the *Request for Public Comment* as well. Any member of the public who is speaking is encouraged to submit written copies of the presentation.
- C. The subject matter of any speaker must be germane to Palomar Health's jurisdiction.
- D. Based solely on the number of speaking requests, the Board will set the time allowed for each speaker prior to the public sections of the meeting, but usually will not exceed 3 minutes per speaker, with a cumulative total of thirty minutes.
- E. Questions or comments will be entertained during the "Public Comments" section on the agenda. All public comments will be limited to the designated times, including at all board meetings, committee meetings and board workshops.
- F. All voting and non-voting members of a Board committee will be seated at the table. Name placards will be created as placeholders for those seats for Board members, committee members, staff, and scribes. Any other attendees, staff or public, are welcome to sit at seats that do not have name placards, as well as on any other chairs in the room. For Palomar Health Board meetings, members of the public will sit in a seating area designated for the public.
- G. In the event of a disturbance that is sufficient to impede the proceedings, all persons may be excluded with the exception of newspaper personnel who were not involved in the disturbance in question.
- H. The public shall be afforded those rights listed below (Government Code Section 54953 and 54954).
1. To receive appropriate notice of meetings;
 2. To attend with no pre-conditions to attendance;
 3. To testify within reasonable limits prior to ordering consideration of the subject in question;
 4. To know the result of any ballots cast;
 5. To broadcast or record proceedings (conditional on lack of disruption to meeting);
 6. To review recordings of meetings within thirty days of recording; minutes to be Board approved before release,
 7. To publicly criticize Palomar Health or the Board; and
 8. To review without delay agendas of all public meetings and any other writings distributed at the meeting.
- I. This policy will be reviewed and updated as required or at least every three years.

Regular Session Board of Directors Meeting

Meeting will begin at 6:30 p.m.



[Request for Public Comments](#)

If you would like to make a public comment, submit your request by doing the following:

- **In Person: Submit a Public Comment Form, or verbally submit a request, to the Board Clerk**
- **Virtual: Enter your name and “Public Comment” in the chat function**

Those who submit a request will be called on during the Public Comments section and given 3 minutes to speak.

Public Comments Process

Pursuant to the Brown Act, the Board of Directors can only take action on items listed on the posted agenda. To ensure comments from the public can be made, there is a 30 minute public comments period at the beginning of the meeting. Each speaker who has requested to make a comment is granted three (3) minutes to speak. The public comment period is an opportunity to address the Board of Directors on agenda items or items of general interest within the subject matter jurisdiction of Palomar Health.

ADDENDUM A

PALOMAR | UC San Diego Health

July 2026

Financial Performance

Volume

Metric	Month					2027 Fiscal Year to Date				
	Actual Jul-26	Budget Jul-26	Var % Jul-26	Prior Yr Jul-25	PY Var % Jul-25	Actual Jul-26	Budget Jul-26	Var % Jul-26	Prior Yr Jul-25	PY Var % Jul-25
Inpatient Volumes										
Discharges - Total	2,449	2,359	3.8%	2,324	5.4%	2,449	2,359	3.8%	2,324	5.4%
Acute	2,420	2,316	4.5%	2,292	5.6%	2,420	2,316	4.5%	2,292	5.6%
The Villas at Poway	29	43	(33.3%)	32	(9.4%)	29	43	(33.3%)	32	(9.4%)
Patient Days - Total	13,099	11,917	9.9%	12,083	8.4%	13,099	11,917	9.9%	12,083	8.4%
Acute	10,449	9,175	13.9%	9,388	11.3%	10,449	9,175	13.9%	9,388	11.3%
The Villas at Poway	2,650	2,742	(3.4%)	2,695	(1.7%)	2,650	2,742	(3.4%)	2,695	(1.7%)
Acute Adjusted Discharges	3,831	3,825	0.2%	3,700	3.5%	3,831	3,825	0.2%	3,700	3.5%
Total Adjusted Discharges*	3,862	3,774	2.3%	3,734	3.4%	3,862	3,774	2.3%	3,734	3.4%
Acute Adjusted Patient Days	16,543	14,686	12.6%	15,156	9.2%	16,543	14,686	12.6%	15,156	9.2%
Total Adjusted Patient Days*	19,193	17,453	10.0%	17,851	7.5%	19,193	17,453	10.0%	17,851	7.5%
Acute Average Daily Census	337	296	13.9%	303	11.3%	337	296	13.9%	303	11.3%
Total Average Daily Census*	423	384	9.9%	390	8.4%	423	384	9.9%	390	8.4%
Acute Average LOS - Days	4.32	3.96	(8.3%)	4.10	(5.1%)	4.32	3.96	(8.3%)	4.10	(5.1%)
Surgery & Delivery										
Surgeries - Total	985	944	4.37%	950	3.7%	985	944	4.4%	950	3.7%
Inpatient	547	524	4.4%	531	3.0%	547	524	4.4%	531	3.0%
Outpatient	438	420	4.3%	419	4.5%	438	420	4.3%	419	4.5%
Deliveries	248	247	0.3%	250	(0.8%)	248	247	0.3%	250	(0.8%)

*Includes The Villas at Poway

Volume (Continued)

Metric	Month					2027 Fiscal Year to Date				
	Actual	Budget	Var %	Prior Yr	PY Var %	Actual	Budget	Var %	Prior Yr	PY Var %
	Jul-26	Jul-26	Jul-26	Jul-25	Jul-25	Jul-26	Jul-26	Jul-26	Jul-25	Jul-25
Emergency Department										
ER Visits (Includes Trauma) - Total	10,574	10,657	-0.78%	10,407	1.6%	10,574	10,657	(0.8%)	10,407	1.6%
Inpatient	1,999	1,953	2.33%	1,904	5.0%	1,999	1,953	2.3%	1,904	5.0%
Outpatient	8,575	8,703	-1.48%	8,503	0.9%	8,575	8,703	(1.5%)	8,503	0.9%
Specialty Services										
Cardiac Cath RVUs	1,218	1,266	-3.81%	1,225	(0.6%)	1,218	1,266	(3.8%)	1,225	(0.6%)
Escondido Interv. Radiology RVUs	1,114	842	32.29%	839	32.8%	1,114	842	32.3%	839	32.8%
Poway Interv. Radiology RVUs	286	330	-13.36%	319	(10.2%)	286	330	(13.4%)	319	(10.2%)
Radiation Oncology RVUs	3,626	3,348	8.30%	3,620	0.2%	3,626	3,348	8.3%	3,620	0.2%
Infusion Therapy Hours	1,035	1,053	-1.76%	1,038	(0.3%)	1,035	1,053	(1.8%)	1,038	(0.3%)
Imaging										
Escondido CAT Procedures	10,717	10,293	4.11%	9,849	8.8%	10,717	10,293	4.1%	9,849	8.8%
Poway CAT Procedures	3,081	3,036	1.48%	2,901	6.2%	3,081	3,036	1.5%	2,901	6.2%
Escondido MRI Procedures	623	578	7.83%	533	16.9%	623	578	7.8%	533	16.9%
Poway MRI Procedures	164	178	-7.63%	156	5.1%	164	178	(7.6%)	156	5.1%
Escondido Diagnostic Rad. Procedures	6,995	7,156	-2.24%	7,123	(1.8%)	6,995	7,156	(2.2%)	7,123	(1.8%)
Poway Diagnostic Rad. Procedures	2,191	2,265	-3.28%	2,173	0.8%	2,191	2,265	(3.3%)	2,173	0.8%

Condensed Combining Statement of Net Position – July 2026

Assets	JPA	PHMG	Eliminations	Consolidated
Current assets	415,965,121	21,980,003	-	437,945,124
Capital assets - net	216,240,187	3,070,746	-	219,310,933
Right of use assets - net	327,627,224	28,929,981	(14,999,533)	341,557,672
Non-current assets	190,123,245	1,507,983	-	191,631,228
Total assets	1,149,955,777	55,488,713	(14,999,533)	1,190,444,957
Deferred outflow of resources	-	-	-	-
Total assets & deferred outflow of resources	1,149,955,777	55,488,713	(14,999,533)	1,190,444,957
Liabilities and Net Position	JPA	PHMG	Eliminations	Consolidated
Current liabilities	216,562,701	30,014,136	-	246,576,837
Long-term liabilities	771,083,648	-	-	771,083,648
Right of use lease liabilities	328,713,574	30,802,461	(16,763,683)	342,752,353
Total liabilities	1,316,359,923	60,816,597	(16,763,683)	1,360,412,838
Deferred inflow of resources - deferred revenue	72,572,586	-	-	72,572,586
Total liabilities and deferred inflow of resources	1,388,932,509	60,816,597	(16,763,683)	1,432,985,424
Net Position				
Net investment in capital assets	(364,861,649)	567,109	-	(364,294,540)
Restricted		-	-	-
Unrestricted	125,884,918	(5,894,994)	1,185,017	121,174,942
Total net position	(238,976,732)	(5,327,884)	1,185,017	(243,119,599)
Total liabilities, deferred inflow of resources and net position	1,149,955,777	55,488,713	(15,578,665)	1,189,865,825

Condensed Combining Statement of Revenue, Expenses, and Changes in Net Position – July 2026

Operating Revenue	JPA	PHMG	Eliminations	Consolidated
Net patient service revenue	72,569,345	5,644,314		78,213,659
Shared risk revenue	6,033,501	1,296,522		7,330,023
Other revenue	883,166	849,089		1,732,255
PH Program revenue	-	461,260	(461,260)	-
Total operating revenue	79,486,012	8,251,185	(461,260)	87,275,937
Operating Expenses				
Operating expenses	70,774,747	14,552,805	(512,312)	84,815,241
Depreciation and amortization	2,526,112	165,705	-	2,691,817
Total operating expenses	73,300,859	14,718,510	(512,312)	87,507,058
Income (loss) from operations	6,185,153	(6,467,326)	51,052	(231,121)
Non-Operating Income (Expense)				
Investment income	892,179	-	-	892,179
Interest expense	(4,717,744)	-	-	(4,717,744)
Intergovernmental revenue (expense)	2,158,334	-	-	2,158,334
Other - net	(1,204,432)	(16,371)	(630,184)	(1,850,987)
Total non-operating income (expense)	(2,871,662)	(16,371)	(630,184)	(3,518,217)
Eliminations Change in Net Position			1,185,017	1,185,017
Interfund - PHMG	(5,812,487)	4,123,328		(1,689,159)
Special item - Transfer of Ops from District	(236,477,736)			(236,477,736)
Change in net position	(238,976,732)	(2,360,369)	1,185,017	(240,152,084)
Net Position - Beginning of year	-	(2,967,515)	-	(2,967,515)
Net Position - Year to date	(238,976,732)	(5,327,884)	1,185,017	(243,119,599)

Note: The special item reflects the net liabilities assumed by the Authority upon the transfer of operations from the District effective July 1, 2026

JPA Hospital Income Statement – July 2026

Revenue	Actual	Budget	Fav / (Unfav)	Var %
Gross Revenue	591,680,002	568,767,294	22,912,709	4.0%
Deductions from Revenue	(513,077,156)	(492,081,027)	(20,996,129)	-4.3%
Net Patient Revenue	78,602,846	76,686,267	1,916,579	2.5%
Other Operating Revenue	883,166	1,083,717	(200,551)	-18.5%
Total Net Revenue	79,486,012	77,769,984	1,716,029	2.2%
Operating Expenses	Actual	Budget	Fav / (Unfav)	Var %
Salaries, Wages & Contract Labor	43,797,371	40,294,607	(3,502,764)	-8.7%
Supplies	10,290,148	11,465,005	1,174,857	10.2%
Pro Fees & Purchased Services	13,365,728	14,142,892	777,164	5.5%
Depreciation & Amortization	2,526,112	3,209,322	683,210	21.3%
Other	3,321,500	3,787,964	466,464	12.3%
Total Expenses	73,300,859	72,899,790	(401,069)	-0.6%
Income from Operations	6,185,153	4,870,194	1,314,960	27.0%
Non-Operating Revenue (Expense)	Actual	Budget	Fav / (Unfav)	Var %
Intergovernmental Revenue (Exp)	2,158,334	2,158,333	1	0.0%
Investment Income	892,179	1,031,737	(139,558)	-13.5%
Interest Expense	(3,369,833)	(3,254,998)	(114,836)	-3.5%
Interest ROU	(1,347,910)	(1,243,744)	(104,167)	-8.4%
Other	(1,204,432)	(1,405,992)	201,560	14.3%
Total Non-Operating Income	(2,871,662)	(2,714,663)	(156,999)	-5.8%
Net Income (Loss)	3,313,491	2,155,531	1,157,960	53.7%
EBITA	10,557,347	9,863,594	693,753	
EBITA Margin	13.3%	12.7%	0.6%	

JPA Hospital Statement of Net Position – July 2026

Assets	Jul-26	Liabilities	Jul-26
Current Assets		Current Liabilities	
Cash and cash equivalents	5,862,706	Accounts payable	86,196,876
Investments	-	Other payroll liabilities	9,952
Board designated	-	Accrued interest payable	11,412,802
Total cash, cash equivalents & investments	5,862,706	Accrued interest payable - ROU	1,347,910
		Current portion of bonds	9,365,000
Patient Accounts Receivable	583,087,179	Current portion of lease liabilities	23,292,985
Allowance on Accounts	(467,642,485)	Est third party settlements	5,500,816
Net accounts receivable	115,444,694	Other current liabilities	104,077,255
		Total Current Liabilities	241,203,596
Inventories	13,494,182		
Prepaid Expenses	6,136,482	Long-Term Liabilities	
Third Party Receivable	181,313,584	Other long-term liabilities	70,142,857
Other	93,713,473	Bonds & contracts payable	700,940,791
Total current assets	415,965,121	Lease Liabilities	304,072,679
		Total long-term liabilities	1,075,156,327
Non-Current Assets		Total liabilities	1,316,359,923
Restricted Assets	88,145,141		
Restricted Other	-	Deferred Inflow of Resources	
Total restricted assets	88,145,141	Unearned revenue	72,572,586
		Total liabilities & deferred inflow	1,388,932,509
Property Plant & Equipment	212,423,472		
Accumulated depreciation	(1,016,225)	Net Position	
Construction in process	4,832,940	Unrestricted	(238,976,732)
Net property, plant & equipment	216,240,187	Restricted for other purpose	-
		Board designated	
Right of Use Assets		Total net position	(238,976,732)
Building leases	294,222,125		
Subleases	166,553	Total liabilities, deferred inflow of resources and net position	1,149,955,777
Equipment leases	18,988,831		
SBITA	14,249,715		
Net right of use assets	327,627,224		
Investment in related companies	5,967,245		
Deferred financing costs	6,648,952		
Other non-current assets	89,361,907		
Total non-current assets	733,990,656		
Total assets	1,149,955,777		

District Income Statement – July 2026

Revenue	Actual	Budget	Fav / (Unfav)	Var %
Other Operating Revenue	42,209,869	39,210,207	2,999,662	7.7%
Total Net Revenue	42,209,869	39,210,207	2,999,662	7.7%
Operating Expenses	Actual	Budget	Fav / (Unfav)	Var %
Salaries, Wages & Contract Labor	33,268,642	31,310,610	(1,958,032)	-6.3%
Benefits	8,345,562	7,932,926	(412,636)	-5.2%
Supplies	85,992	956	(85,036)	-8898.3%
Pro Fees & Purchased Services	21,676	25,050	3,375	13.5%
Depreciation & Amortization	2,396,640	2,320,742	(75,898)	-3.3%
Other	-	24,596	24,596	100.0%
Total Expenses	44,118,511	41,614,880	(2,503,631)	-6.0%
Income from Operations	(1,908,642)	(2,404,673)	496,031	20.6%
Non-Operating Revenue (Expense)	Actual	Budget	Fav / (Unfav)	Var %
Property Tax Revenue	6,466,667	6,466,667	-	0.0%
Intergovernmental Revenue (Exp)	(2,158,334)	(2,158,333)	(1)	0.0%
Investment Income	228,932	169,333	59,599	35.2%
Interest Expense	(2,906,976)	(2,897,950)	(9,026)	-0.3%
Other	70,445	(1,190)	71,634	6021.8%
Total Non-Operating Income	1,700,734	1,578,527	122,206	7.7%
Net Income (Loss)	(207,908)	(826,146)	618,238	74.8%
EBITA	5,095,708	4,392,546	703,161	
EBITA Margin	12.1%	11.2%	0.9%	

District Statement of Net Position – July 2026

Assets	Jul-26	Liabilities	Jul-26
Current Assets		Current Liabilities	
Cash and cash equivalents	10,395,874	Accounts payable	23,766,785
Investments	(100,744)	Accrued payroll	12,795,300
Board designated	-	Accrued PTO	26,486,462
Total cash, cash equivalents & investments	10,295,130	Accrued payroll taxes	2,133,788
Inventories	21,726	Other payroll liabilities	20,966,776
Prepaid Expenses	3,239,990	Accrued interest payable	27,641,066
Third Party Receivable	-	Accrued interest payable - ROU	17,069
Other	49,011,953	Current portion of bonds	10,806,216
Total current assets	62,568,799	Current portion of lease liabilities	-
Non-Current Assets		Est third party settlements	-
Restricted Assets	81,387,229	Other current liabilities	92,982,372
Restricted Other	358,718	Total Current Liabilities	217,595,834
Total restricted assets	81,745,947	Long-Term Liabilities	
Property Plant & Equipment	1,350,269,580	Other long-term liabilities	(11,905)
Accumulated depreciation	(694,644,726)	Bonds & contracts payable	611,776,085
Construction in process	43,051,060	Lease liabilities	
Net property, plant & equipment	698,675,914	Total long-term liabilities	611,764,180
Right of Use Assets		Total liabilities	829,360,014
Building leases	-	Net Position	
Subleases	-	Unrestricted	16,539,345
Equipment leases	-	Restricted for other purpose	358,718
SBITA	-	Board designated	-
Net right of use assets	-	Total net position	16,898,063
Investment in related companies	5,000	Total liabilities, deferred inflow of resources and net position	846,258,077
Deferred financing costs	997,939		
Other non-current assets	2,264,480		
Total non-current assets	783,689,280		
Total assets	846,258,079		

Bond Covenants

Days Cash on Hand Covenant		FY27 YTD July, 31, 2026 Consolidated
Cash and Cash Equivalents*		21,180,010
Divide Total by Average Adjusted Expenses per Day		
Total Expenses		87,507,058
Less: Depreciation and Amortization		2,691,817
Adjusted Expenses		86,865,405
Number of days in period		31
Average Adjusted Expenses per Day		2,802,110
Days Cash on Hand		7.6
REQUIREMENT		15
		Not Achieved

Debt Service Coverage Ratio		FY27 YTD July, 31, 2026 Consolidated
Excess of revenues over expenses		(3,749,338)
REVERSE:		
Depreciation and Amortization		2,691,817
Depreciation and Amortization-NonOp		1,541,996
Interest Expense		4,717,744
Income Available for Debt Service		5,202,219
Divided by:		
Debt Service Adjusted by Number of Days in Period		4,780,825
Maximum Annual Debt Service (excludes GO Bonds)		56,290,359
Debt Service Coverage Ratio		1.09
REQUIREMENT		1.15
		Not Achieved

*Note: Cash and Cash Equivalents includes JPA, PHMG and District cash

ADDENDUM B

Board of Directors Meeting Minutes – Monday, September 14, 2026	
Agenda Item	
Discussion	Conclusion/Action/Follow Up
Notice of Meeting	
Notice of Meeting was posted at the Palomar UC San Diego Health Office at 2125 Citracado Parkway, Escondido, CA. 92029, as well as on the Palomar Health District website, on Friday, September 11, 2026, which is consistent with legal requirements.	
Call To Order	
The meeting, which was held at Palomar UC San Diego Health, 2125 Citracado Parkway, Suite 300, Escondido, CA, 92029 and virtually, called to order at 6:30 p.m. by Director Pacheco.	
I. Establishment of Quorum	
Quorum was established via roll call comprising of Directors Clark; Corrales; Edwards-Tate; Greer; Jahaaski; Pacheco Absences: Director Griffith	
II. Opening Ceremony	
The Pledge of Allegiance was recited in unison led by Director Corrales.	

Board of Directors Meeting Minutes – Monday, September 14, 2026	
Agenda Item	
Discussion	Conclusion/Action/Follow Up
III. Public Comments	
No public comments	
IV. JPA Legislative Update	
- Patty Maysent, CEO of UC San Diego Health shared updates regarding the AB 173 Trailer Bill - Board discussion included planning for Public Hearings	
V. District Legal Review	
David Holtzman answered questions regarding the Palomar Health District, that legal status hasn't changed, and guidelines on applying for grants	
VI. Presentations – Informational Only	
Video presentation was shared for this month's Patient Experience Presentation	

<i>Board of Directors Meeting Minutes – Monday, September 14, 2026</i>	
<i>Agenda Item</i>	
<i>Discussion</i>	<i>Conclusion/Action/Follow Up</i>
VII. Approval of Minutes	
A. Regular Session Board of Directors Meeting – August 10, 2026	MOTION: By Director Edwards-Tate, 2nd by Director Clark and carried to approve the August 10, 2026 Regular Session Board of Directors Meeting minutes as written. Roll call voting was utilized. Director Clark – aye Director Corrales – aye Director Edwards-Tate – aye Director Greer – aye Director Griffith – absent Director Jahaaski – aye Director Pacheco – aye Board Chair Michael Pacheco announced that six (6) board members were in favor. None (0) opposed. No (0) abstention(s). One (1) absent. Motion approved.
No discussion	

Board of Directors Meeting Minutes – Monday, September 14, 2026	
Agenda Item	
Discussion	Conclusion/Action/Follow Up
VIII. Approval of Agenda	
A. Hospital Equity Report and Improvement Plan – Escondido B. Hospital Equity Report and Improvement Plan – Poway C. Hospital Equity Report and Improvement Plan – Palomar Health	MOTION: By Director Edwards-Tate, 2nd by Director Clark and carried to approve Hospital Equity Report and Improvement Plan – Escondido, the Hospital Equity Report and Improvement Plan – Poway, and the Hospital Equity Report and Improvement Plan – Palomar Health as presented Roll call voting was utilized. Director Clark – aye Director Corrales – aye Director Edwards-Tate – aye Director Greer – aye Director Griffith – absent Director Jahaaski – aye Director Pacheco – aye Board Chair Michael Pacheco announced that six (6) board members were in favor. None (0) opposed. No (0) abstention(s). One (1) absent. Motion approved.
Director Pacheco reviewed that these approvals include data for 2025 and that the JPA will handle the approval of these items going forward.	
IX. Reports – Informational Only	
A. Palomar Health Support Staff – Kristin Gaspar and/or Sheila Brown	
Verbal report was provided	
B. Chair of the Board – Michael Pacheco	
Verbal report was provided	

Board of Directors Meeting Minutes – Monday, September 14, 2026	
Agenda Item	
Discussion	Conclusion/Action/Follow Up
X. Adjournment to Closed Session – Did not occur	
A. Pursuant to California Government Code § 54962 and California Health & Safety Code § 32106—REPORT INVOLVING TRADE SECRET—Discussion will concern Potential New Program. Estimated date of public disclosure: September 14, 2027	
<i>Closed Session was not needed or held.</i>	
XI. Re-Adjournment to Open Session – Not Applicable	
XII. Action Resulting from Closed Session – if any - Not Applicable	
XIII. Request for Agenda Items for Consideration	
Director Pacheco requested Board Directors to send to the Board Chair and Board Clerk any suggested agenda items for the October 12, 2026 Regular Session.	
Final Adjournment	
There being no further business, Director Michael Pacheco adjourned the meeting at 7:57 p.m.	

Board of Directors Meeting Minutes – Monday, September 14, 2026

Signatures:	Board Secretary	Terry Corrales, R.N.
	Board Clerk	Janet Kren

<i>Special Session Board of Directors Minutes – Saturday, September 19, 2026</i>	
<i>Agenda Item</i>	<i>Conclusion / Action</i>
<i>Discussion</i>	
Notice of Meeting	
Notice of Meeting was posted at the Palomar UC San Diego Health Administrative Office at 2125 Citracado Parkway, Suite 300, Escondido, CA. 92029, as well as on the Palomar Health District website, on Thursday, September 17, 2026 which is consistent with legal requirements.	
I. Call To Order	
The meeting, which was held at the Linda Greer Board Room, 2125 Citracado Parkway, Suite 300, Escondido, CA 92029, and virtually, was called to order at 9:00 a.m. by Board Director Pacheco.	
II. Establishment Of Quorum	
Quorum was established via roll call comprising of Directors Corrales; Edwards-Tate; Greer; Griffith; Pacheco Absences: Directors Clark and Jahaaski	

Special Session Board of Directors Minutes – Saturday, September 19, 2026

Agenda Item

Conclusion / Action

Discussion

III. Public Comments

- No public comments

IV. Education Session: Palomar Health Board Development and Education Workshop

- Kathryn Hamel and Steve Mermell guided the Palomar Health Board of Directors through the Board Development and Education Workshop.
- Robust discussion ensued throughout the workshop

V. Final Adjournment

There being no further business, Director Pacheco adjourned the meeting at 12:42 p.m.

Special Session Board of Directors Minutes – Saturday, September 19, 2026

Signatures:

Board Secretary

Terry Corrales, RN

Board Clerk

Janet Kren

Special Session Board of Directors Minutes – Monday, September 21, 2026

Agenda Item

Conclusion/Action

Discussion

NOTICE OF MEETING

Notice of Meeting was posted at the Palomar UC San Diego Health Office at 2125 Citracado Parkway, Suite 300, Escondido, CA 92029, as well as on the Palomar Health District website, on Thursday, September 17, 2026, which is consistent with legal requirements.

CALL TO ORDER

The meeting, which was held in the Palomar UC San Diego Health Administrative Office at 2125 Citracado Parkway, Suite 300, Escondido, CA 92029, and virtually, was called to order at 12:00 p.m. by Director Pacheco.

Director Pacheco turned the floor over to Director Griffith.

I. ESTABLISHMENT OF QUORUM

- Quorum comprised of: Directors Corrales; Edwards-Tate; Griffith; Pacheco
- Absent: Directors Clark; Greer; Jahaaski

II. PUBLIC COMMENTS

- No public comments

Special Session Board of Directors Minutes – Monday, September 21, 2026

Agenda Item

Conclusion/Action

Discussion

III. Approval of Bylaws, Charters, Resolutions and Other Actions

- A. Approval: Human Resources Committee Meeting Minutes, November 8, 2023
- B. Approval: Quality Review Committee Meeting Minutes, May 27, 2026
- C. Approval: Board Governance Committee Meeting Minutes, June 1, 2026

MOTION by Director Edwards-Tate, 2nd by Director Corrales to approve the November 8, 2023 Board Human Resources Committee Meeting Minutes, the May 17, 2026 Board Quality Review Committee Meeting Minutes, and the June 1, 2026 Board Governance Committee Minutes as presented.

Roll call voting utilized.
Director Clark - absent
Director Corrales – aye
Director Edwards-Tate - aye
Director Griffith – aye
Director Greer – absent
Director Jahaaski - absent
Director Pacheco – aye

Four (4) in favor. None (0) opposed. Three (3) absent. No (0) abstention(s)

Motion approved

- No Discussion

IV. Conflict of Interest Code Update

Discussion:

- David Holtzman provided an update on the Conflict of Interest Code and filing an exception to the County of San Diego and the FPPC

Special Session Board of Directors Minutes – Monday, September 21, 2026		
Agenda Item		Conclusion/Action
Discussion		
V. Standing Items		
A. Retirement of Policies		
Discussion: Discussed policies that could be considered to retire, be reviewed now, to keep, and new policies to consider developing.		
B. Legislative Update: June, July, August, and September 2026 ACHD Advocate – Informational Only	No Action	
Discussion: Verbal report was provided.		
C. Lucidoc List of Board Policies – Informational Only	No action	
FINAL ADJOURNMENT		
Meeting adjourned by Board Director Griffith at 1:12 p.m.		

Special Session Board of Directors Minutes – Monday, September 21, 2026

Signatures:

Board Secretary

Terry Corrales, RN

Committee Assistant

Janet Kren

ADDENDUM C

RESOLUTION NO. 10.12.26(01)-14

**RESOLUTION OF THE BOARD OF DIRECTORS OF PALOMAR HEALTH
AUTHORIZING AND APPOINTING SIGNATORIES
ON BEHALF OF PALOMAR HEALTH**

WHEREAS, on October 31, 2025, pursuant to the Joint Exercise of Powers Act, California Government Code § 6500 *et seq.* (the “**JPA Act**”), Palomar Health, a California local healthcare district and political subdivision of California organized pursuant to Division 23 of the California Health and Safety Code (“**Palomar Health**” or the “**District**”), and The Regents of the University of California, a California constitutional corporation organized and existing under Article IX, Section 9 of the Constitution of California, on behalf of the University of California, San Diego Health, entered into that certain Joint Exercise of Powers Agreement (the “**JPA Agreement**”) and created the Palomar UCSD Health Authority, a California joint powers authority established pursuant to the JPA Act (the “**Authority**”);

WHEREAS, on July 1, 2026, Palomar Health and the Authority executed additional agreements contemplated in the JPA Agreement related to operationalizing the Authority (collectively, the “**JPA Transaction Agreements**”), including the Employee Leasing Agreement (the “**Employee Leasing Agreement**”);

WHEREAS, pursuant to and in accordance with the JPA Transaction Agreements and applicable law, Palomar Health wishes to establish and/or maintain banking accounts (collectively, the “**Bank Accounts**”) to fulfill the District’s obligations under the JPA Transaction Agreements and to meet the operational needs of the District;

WHEREAS, the Board of Directors of Palomar Health (the “**Board**”) wishes to appoint and authorize signatories to perform actions necessary on behalf of the District to accomplish the purposes of the Employee Leasing Agreement and to fulfill the District’s obligations thereunder; and

WHEREAS, the Board also wishes to appoint and authorize signatories for the Bank Accounts to fulfill the District’s obligations under the JPA Transaction Agreements and to meet the operational needs of the District.

NOW THEREFORE, IT IS HEREBY RESOLVED that the Board:

(1) Appoints and authorizes Andrew Ferguson, Melissa Wallace, Russell Riehl, and Kristin Gaspar (each an “**Authorized Signatory**”, and collectively, the “**Authorized Signatories**”) as signatories to execute and deliver agreements, instruments, certificates and any and all other necessary documents in the name and on behalf of the District in furtherance of and to accomplish the purposes of the Employee Leasing Agreement and to fulfill the District’s obligations thereunder, as directed by the Board of Directors;

(2) Appoints and authorizes the Authorized Signatories as signatories for the Bank Accounts, for purposes of carrying out the JPA Transaction Agreements;

(3) Authorizes, empowers, and directs the Authorized Signatories to do and perform all other acts and things that may be necessary or advisable, or convenient and proper, to carry out the intent of this Resolution.

This Resolution supersedes and replaces any prior resolution appointing and authorizing Authorized Signatories including Resolution No. 08.10.26(04)-13.

PASSED AND ADOPTED by the Board of Directors of Palomar Health held on October 12, 2026, by the following vote:

AYES:

NAYS:

ABSENT:

ABSTAINING:

DATED: October 12, 2026

APPROVED:	ATTESTED:
Michael Pacheco, Chairperson Board of Directors Palomar Health	Terry Corrales, RN, Secretary Board of Directors Palomar Health